

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Tuesday 23 October 2018
Boardroom, 6th Floor, University of Suffolk, Waterfront Building**

AGENDA

Transforming Lives Strategy Presentations:

- Ø **Learning, Teaching and Assessment, and Student Experience** (Caroline Doolan)
- Ø **Research and Scholarship** (Prof Emma Bond)
- Ø **Business Engagement** (Stef Thorne)
- Ø **Internationalisation** (Prof Mohammad Dastbaz)

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|----|---|--------------------------|
| 1. | Apologies | Formal
Business |
| 2. | Declarations of Interests | Formal
Business |
| 3. | A. Minutes of the Board meeting held on 18 July and Virtual meeting held on 12 September 2018 (WP)
<i>(Agree minutes for publication)</i> | Approval |
| | B. Matters arising (WP) | Discussion &
Approval |
| 4. | Vice-Chancellor's Update (HL) | Information |

Papers for Discussion

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| 5. | A. Annual Report of the Audit and Risk Committee (PW) Paper attached | Approval |
| | B. Going Concern Report (KW) Paper attached | Approval |
| | C. Financial Statements and Report of the External Auditors for 2017/18 (KW) Available elsewhere on website | Approval |
| | D. Student Recruitment and Enrolment (TG) Paper attached | Information &
Discussion |
| | E. Health and Safety Annual Report (TG) Paper attached | Approval |
| | F. Risk Management Policy (KW) Paper attached | Approval |
| | G. | |

- I. Board and Sub-committees Terms of Reference (TG) *Available elsewhere on website* Approval

Papers for Information

6. A. [Office For Students Registration](#) (HL) Information
- B. Tuition Fee Policy (TG) *Available elsewhere on website* Information
- C. [Criteria for Publishing Board Agendas, Papers and Minutes](#) (TG) *Paper attached* Information
- D. [Audit and Risk Committee Minutes](#) (13 September and 8 October 2018) (RW) Information
- E. [Nominations Committee Minutes](#) (12 September 2018) (WP) Information
- F. [Senate Minutes](#) (5 July 2018) (HL) Information
- G. [Academic Committee Update](#) (TG) Paper attached
- H. [Directors Register of Attendance](#) (TG) *Paper attached* Information
- I. [Company Seal Register](#) (TG) Information
7. **Any Other Business and Publication of Papers**
(Agree which agenda items are not for publication)